Arbor Impact Management: Financing the Decade of Action



Jessica Vitiritti, Dual JD/MBA Candidate, University College of London (corresponding author)

CoFounder, *Arbor* Impact Management jessica.vitiritti@gmail.com +1(647) - 296 - 9099 2 Silicon Way, East Road, Hoxton, London N1 6AT, United Kingdom

Daniel Guelen, CoFounder, Arbor Impact Management, Student, Columbia University

The United Nations Development Programme cited the Business and Sustainable Development Commission¹ saying that achieving the Global Goals could open up an estimated \$12 trillion US dollars in market opportunities between: food and agriculture (SDG9), cities (SDG11), energy (SDG7), as well as health and well-being (SDG3). Furthermore, they stated that these four segments represent around 60 percent of the real economy, therefore critical to delivering the Sustainable Development Goals (SDGs).

However, there is an inefficient philanthropic industry that fails to create a value for impact as well as a long-term meaningful connection between donors, impact investors, volunteers, and recipients. Take Corporate Social Responsibility (CSR) within businesses for instance; The Harvard Business Review² states that pursuing a "shared value" within CSR is not the norm. Shared value is the economic value that also creates value for society, but if the goal of CSR programs are to mainly drive profit over people and our planet, we lose the value created for our collective society across the world.

Comparatively, the Environmental, Social, and Governance policies (ESGs), as a part of sustainability and the SDGs, have become widely practiced by companies. However there are still gaps in properly measuring all factors within these policies; the Better

¹ <u>https://www.undp.org/content/undp/en/home/blog/2017/8/25/More-than-philanthropy-SDGs-present-an-estimated-US-12-trillion-in-market-opportunities-for-private-sector-through-inclusive-business.html</u>

² <u>https://hbr.org/2015/01/the-truth-about-csr</u>

Business Better World report³ states that the lack of a standardized system for reporting ESG performance is the main reason ESG analysis is often not entirely accurate. Moreover, in the absence of this standard, different companies use different reporting standards. This inconsistency in measuring and reporting often leads to also inaccurately measuring the indicators within the Sustainable Development Goals. Knowing this information, it becomes difficult to understand the lack of alignment towards the goals set to be achieved in 2030. As we make our way to the end of 2020, and with the Decade of Action already commenced, these ten years need to involve significant changes in both philanthropic donation and investment industries.

At *Arbor* Impact Management (Arbor), we aim to provide a platform that can facilitate transparent donations between donors and projects, as well as provide a standardized impact growth portfolio. Arbor has created 17 SDG funds, specific to each singular SDG including projects for their respective targets and indicators. Each project on the platform is required to target a singular indicator within an SDG and each user is able to create an SDG portfolio by buying into these impact projects⁴; users can choose their preferences from one SDG to multiple SDGs, along with one indicator to multiple indicators within different SDGs. Buying into an SDG fund and in turn the project, allows us to allocate shares for projects within the fund(s) chosen. Users have impact portfolios to manage and track their shares; to buy and sell impact shares with a goal to generate the most impact in real time. The portfolios align all projects toward SDGs, tracking the growing impact over time.

Moving from donations to investments, the Better Business Better World report⁵ states that investment in sustainable infrastructure is the most critical investment to achieving the Global Goals. This is because economically, infrastructure investment is a key element to growing productive capacity into economies of scale. For instance, the IMF⁶ states that a one percentage increase in infrastructure investment leads to almost half of a percent rise in GDP within the first year of investment and then up to a 1.5 percent rise in GDP for the next four years after investment. To achieve the Global Goals, infrastructure is needed in energy, transportation, agriculture, and water sectors; this infrastructure is needed in schools, hospitals, and broadband networks for high-speed Internet access to developing areas around the globe. However, unlocking the infrastructure investment needed to achieve the Global Goals requires significant capital.

The capital required to achieve the Global Goal is currently present, however it is not optimally used. According to Forbes, Private Non-operating Foundations and Individuals

³ <u>https://d306pr3pise04h.cloudfront.net/docs/news_events%2F9.3%2Fbetter-business-better-world.pdf</u>

⁴ We focus on Projects within organizations and not the entire mission of the organizations themselves

⁵ <u>https://d306pr3pise04h.cloudfront.net/docs/news_events%2F9.3%2Fbetter-business-better-world.pdf</u>

⁶ <u>https://www.imf.org/en/Publications/WEO/Issues/2020/01/20/weo-update-january2020</u>

in the US market alone only give away 5% of their assets as legal requirements for donations and use the remaining 95% to generate profits to grow their assets by investments⁷. Moreover, the CFA Institute stated that assets held by all foundations in the US totalled \$865 billion⁸. 80% of this is by non-operating foundations. With this in mind, Arbor Impact Management (Arbor) offers asset purchases for infrastructure projects (e.g. building a school to support SDG 4: Quality Education, Target 4.a.1) and Social Impact Bond investments in exchange for Impact shares as well. This allows us to create circular finance⁹ within the philanthropic industry for donations and investments, effectively using funds already in use, i.e. \$865 billion, to drive proper measurable impact.

To give an example, we will use the case for building a medical clinic in Brazil¹⁰ in Exhibit 2.A¹¹. We can see the funding breakdown to be 30% donations, 50% Asset-backed investments, and 20% in loans, totalling 100%. Focusing on the donations and investments portion totalling 80% of the project (i.e. 30%+50%), it represents \$800 thousand dollars of the one million dollars worth of funding needed. If we allocate 1000 shares to the project (for simplicity sake), we will see that one share will equal \$1000 dollars. Now if we take a look at Exhibit 2.B¹² we see the impact return out of ten for each funding type, equating to a dollar return in percentage to the overall total, for each type of funding. From this we can see that donations make up \$300 thousand dollars for the one million dollars of total project funding needed. This dollar amount combined with the donation weight 60% we see in Exhibit 2.A¹³, comes to 600 shares of the total 1000 shares for the entire project. From this example illustrated by these exhibits, we come to see that impact return is weighted more heavily in our impact share distribution than dollar return. Using this method for impact share calculation allows us to incentivize donations and therefore facilitate this "share value"¹⁴ we see explained in the Harvard business Review.

Explaining our process for the Impact Measurement is not to its entirety of this paper due to its complexity and current expansion into extensive research with AI machine algorithms we have been developing. However, we are able to briefly explain our impact

⁷ <u>https://www.forbes.com/sites/morgansimon/2019/09/25/why-giving-your-money-away-wont-change-the-world/#722bae6fb20d</u>

⁸ https://blogs.cfainstitute.org/investor/2018/02/20/the-seven-kinds-of-asset-owner-institutions/

⁹ Exhibit 1

¹⁰ <u>https://info.undp.org/docs/pdc/Documents/BRA/Business+%20Brazil_28.03.2019.pdf</u>

¹¹ Exhibit 2.A

¹² Exhibit 2.B

¹³ Exhibit 2.A

¹⁴ <u>https://hbr.org/2015/01/the-truth-about-csr</u>

measurement through our tokenization process¹⁵ based on the impact share allocation and weights. As depicted in Exhibit 3, we are able to see the distinction between an impact coin with its ROI pertaining to *Return On Impact* of no particular economic value, and our Investment coin with its ROI pertaining to *Return On Investment* based on economic derivation. The use of these tokens enables us to include gamification into our solution, the Arbor Marketplace, as it allows us to easily track and measure all impact as well as financial inputs (donations or investments) and modernize their vector frequencies to rank and create relationships within each donation/investment and impact variation created. These relationships will be schematically sequenced to create a leadership board between all users.

Arbor's efforts elevates humanity by making impact a fun and easy financial product. Our product elevates humanity by incentivizing non-financial public offerings toward sustainable development. By doing so, more capital will flow towards areas and people most in need and finance the Decade Of Action to achieve the United Nation's SDGs.





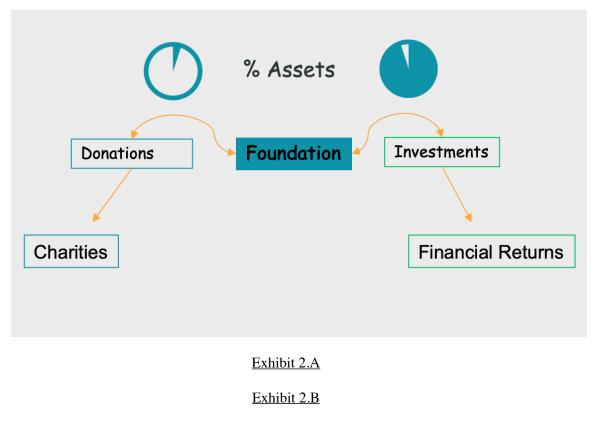


Exhibit 3

Work Cited

Mark Malloch-Brown, Lord. "Pages 52,74,75." *Better Business Better World*, Business and Sustainable Development Commission, 2017, pp. 1–122.

Salıngan, Gülçin. "Business and Brazil." *UNDP*, 2019, info.undp.org/docs/pdc/ Documents/BRA/Business Brazil_28.03.2019.pdf.

Tied to the impact of Donations receive m	Project Tokens	ore Im	Investment Tokens Backed by assets. Immediately tradeable backed by asset value		
- Asset 2 ()	150,000	7 5	3 %	0.75	
Low Interest Loans	200,000	150	1.3%	1.5	
Other	-	-	-	-	

"The Seven Kinds of Asset Owner Institutions." *CFA Institute Enterprising Investor*, 13 Sept. 2019, blogs.cfainstitute.org/investor/2018/02/20/the-seven-kinds-of-assetowner-institutions/.

Simon, Morgan. "Why Giving Your Money Away Won't Change the World." *Forbes*, Forbes Magazine, 14 Jan. 2020, www.forbes.com/sites/morgansimon/ 2019/09/25/why-giving-your-money-away-wont-change-the-world/.

- V. Kasturi Rangan, Lisa Chase and Sohel Karim. "The Truth About CSR." *Harvard Business Review*, 9 Mar. 2015, hbr.org/2015/01/the-truth-about-csr.
- V. Kasturi Rangan, Lisa Chase and Sohel Karim. "The Truth About CSR." *Harvard Business Review*, 9 Mar. 2015, hbr.org/2015/01/the-truth-about-csr.

Vali, Nazila. "More than Philanthropy: SDGs Are a \$12 Trillion Opportunity for the Private Sector." UNDP, 25 Aug. 2017, www.undp.org/content/undp/en/home/blog/ 2017/8/25/More-than-philanthropy-SDGs-present-an-estimated-US-12-trillion-inmarket-opportunities-for-private-sector-through-inclusive-business.html.

"World Economic Outlook Update, January 2020: Tentative Stabilization, Sluggish Recovery?" *IMF*, 1 Jan. 2020, www.imf.org/en/Publications/WEO/Issues/ 2020/01/20/weo-update-january2020.